

Minutes

Chancellor Graham took the Chair at 12:00 p.m. and called the Spring Meeting of the Corporation to order.

1. Prayer

Dean Brittain offered a prayer to open the proceedings.

2. Resolutions

The Secretary read the following three resolutions for departed Members of Corporation:

George Alfred Fierheller

George Fierheller died Thursday, March 12, 2020 at the age of 86. George graduated from Trinity College in 1955 with a Bachelor of Arts degree in political science and economics.

George's career took him to the cutting-edge of the Canadian technology and telecommunications world. He worked for IBM before launching his own computer services company, SDL, in 1968. From there, he held top-level positions at Premier Cablesystems, Rogers Communications, and Cantel, just to name a few. Cantel, of which George was the founding president and now known as Rogers Wireless, was the first company to offer cellular service to Canadians.

The breadth of George's volunteerism is equally impressive, serving as chair or president for such varied organizations as Carleton University's Board of Governors, United Way campaigns across Canada, the Toronto Board of Trade, the Sigma Chi Canadian Foundation, and the National Club, as well as a director or trustee of organizations too numerous to list.

It was both his business and volunteer experience which led George to return to Trinity College to chair the Spirit of Leadership fundraising campaign from 1993 to 2000. In recognition of his efforts, the College conferred upon him a Doctor of Sacred Letters in 1999. George would later be appointed a Member of the Order of Canada in 2000, and be awarded the Queen's Diamond Jubilee Medal in 2012.

In 2010, George was profiled for the *Trinity* magazine as an exemplar alumnus. The article concluded with him saying: "My goal is to be as useful as I can. I want to feel that when I get up in the morning, I've got a whole bunch of interesting things to do. I hate the thought of getting up and saying 'What I really want to do is go back to sleep.' To me, that would be devastating."

Ivan Owen McFarlane

Dr. Ivan McFarlane died Sunday, February 16, 2020 at the age of 85. Ivan grew up in Jamaica, where he attended Kingston College before enrolling at Trinity College in 1961. This was just the beginning of a life with education at the centre: Ivan would pursue graduate degrees at Carleton and York Universities, and here, at the University of Toronto's law school and OISE, from which he received a Ph.D in 1995. His career, too, was spent in education, teaching in the Social Science department at Centennial College.

Ivan was a dedicated volunteer, serving as a member for both the Council of the College of Psychologists and Council of the College of Denturists of Ontario, and as a director of the Moore Park Residents' Association. Ivan was a Senior Fellow of Massey College, and a founding member of its Quadrangle Society.

Ivan's impact at Trinity College will be remembered for many years to come. He was a proud graduate and dedicated alumnus. He served for many years on the Senate and the Board of Trustees, was a long-time member of Corporation, and a loyal Friend of the Library. Ivan and his late wife Harriet were regular figures around the College, easily drawing anyone and everyone into a conversation and helping the sense of community that we hold so dear. Ivan will be greatly missed and warmly remembered by all those who had the privilege of knowing him.

Elizabeth Maude Rowlinson

The Rev. Dr. Elizabeth Rowlinson died Tuesday, March 17, 2020 at the age of 89. Elizabeth was born in Sutton, England, and educated at Wallington County School for Girls before attending St. Hugh's College, Oxford, where she obtained her Bachelor of Arts degree in mathematics in 1951 and a Bachelor of Science degree, also in mathematics, in 1953 from Lady Margaret Hall, Oxford. She would go on to do graduate work at Northwestern University, Oxford, and finally McGill, where she earned a Ph.D. in 1965.

She taught at McGill in the mathematics department, becoming the first Associate Dean of Students for the university. In 1978, Elizabeth was appointed Dean of Women Students at Trinity College and Dean of St. Hilda's College. She saw herself as a counsellor for her students and was active in many aspects of College life, including playing the violin in the College's chamber orchestra and singing in the Chapel choir. Elizabeth was an advocate for the women of St. Hilda's. When she realized that there were more women than men in the student body yet fewer spaces for them in residence, she undertook to have women occupy the Angel's Roost in the main Trinity building until a new south wing of St. Hilda's could be built. Since 1995, this wing has borne her name.

Always a person of deep faith, Elizabeth left Trinity College in 1991 and moved back to Montreal to attend the Montreal Diocesan Theological College at McGill. She was ordained an Anglican priest in 1994 and became the chaplain of the Theological College, a position she held for twenty years. She was awarded an honorary Doctor of Divinity degree by them in 2004.

In recent years, Elizabeth was a frequent guest at the St. Hilda's lunch during the annual Spring Reunion, where she would reconnect with some of her former charges. Generations of St. Hilda's alumnae remember her fondly as a mentor and a friend, and she will be missed.

The Corporation **resolved** to express its gratitude for the life and service of these three members to the College and that these resolutions be inscribed on the minutes and copies sent with the sympathy of the Corporation to their families.

A moment of silence was held for these members.

3. Minutes

The Secretary thanked the Corporation for convening virtually for the first time. He explained how the meeting would proceed logistically, and reminded members of the attendance procedure. The Secretary then read a summary of the minutes of the Annual Meeting of Corporation, held on October 24, 2019.

The Secretary moved, seconded by Mr. John Lockyer, **that** the minutes of the Annual Meeting held on October 24, 2019 be approved.

The motion was **carried**.

4. Motion to Excuse Absent Members

Ms. Sophia DiNicolo moved, seconded by Mr. Foti Vito, **that** the members who advised the Secretary of their inability to attend be excused.

The motion was **carried**.

5. Report of the Provost

Provost Moran delivered her report on the status of Trinity College. This report is appended to the minutes (Appendix A).

6. Report of the Board of Trustees

Mr. Andrew McFarlane, Chair of the Board of Trustees, delivered his report on the activities of the Board. This report is appended to the minutes (Appendix B).

Mr. McFarlane moved, seconded by Mr. Sterling Mancuso, **that** Christopher Hogendoorn's term as Secretary be extended to January 31, 2021.

The motion was **carried**.

Mr. McFarlane moved, seconded by Ms. Jill Carmichael Adolphe, **that** William Graham's term as Chancellor be extended until April 30, 2022.

The motion was **carried**.

7. Report of the Committee on Nomination

The Secretary read the report, including the names of all the recommended candidates. This report is appended to the minutes (Appendix C).

Mr. Mancuso moved, seconded by Ms. Kaiyla Amos-Flom, **that** the Corporation endorse the report of the Committee on Nominations and thereby elect or re-elect the listed individuals to the indicated positions.

The motion was **carried**.

8. Report of the Senate

Fr. Philip Hobson, Vice-Chair of the Senate, delivered his report on the activities of the Senate. This report is appended to the minutes (Appendix D).

9. Report of the Committee on Honorary Degrees & Honorary Fellows

The Provost delivered the report of the Committee on Honorary Degrees & Honorary Fellows. This report is appended to the minutes (Appendix E).

Prof. Stephen Scharper moved, seconded by Prof. Hilary Cunningham, **that** a grace be offered to Convocation for the conferring of the degree of Doctor of Sacred Letters (*honoris causa*) upon Brian Lawson and Joannah Lawson at the autumn Matriculation Convocation ceremony on September 9, 2020.

The motion was **carried**.

10. Notices of Motion

No notices of motion were given.

11. Other Business

No other business was raised by the Corporation.

The Rev. Canon Dr. Darcey Lazerte pronounced the benediction.

The Chancellor adjourned the meeting at 1:04 p.m.

Chair

William Graham

Secretary

Christopher Hogendoorn



**Provost's Report to Corporation
April 24, 2020**

Provost's Remarks: State of the College

Welcome everyone to this most unusual Corporation we have ever held. It is wonderful to see so many of your faces, if only virtually.

Every update I have done for Corporation seems to be a combination of delicate issues to be managed—remember bedbugs, for example—and positive information about the many great things going on here. But I certainly never expected that I would be delivering a report like this one.

Like the rest of the world, Trinity's world changed dramatically in mid-March with declarations of emergency and increasing shut-downs. When you think of how complex our operations are, you can imagine the multitude of decisions that we faced every hour of every day. Our events were cancelled, then our classes and teaching moved online and our staff started to figure out how to try to work from home. Perhaps most dauntingly, we could no longer safely run the basic operations of the college. We had no choice but to encourage those students who could return home to do so. I remember walking through the halls and the Quad about a month ago and stopping to talk to students to see how they were. In the midst of all the challenges they faced, they were so gracious and lovely. But it really was terribly sad to see them packing up so unexpectedly and trying to get home—sometimes across the country, sometimes across the world. The College now is eerily quiet. On a sunny day, the Quad is empty, the front doors are locked and hardly a noise is heard in our halls. Our college has never experienced anything like this.

At the same time, a crisis is often very revealing and even in the midst of CV19 I feel so fortunate. Though the situation is grim and essentially unknowable, Trinity could not be in a better position. The staff, faculty and students have simply been outstanding—stepping up to leadership at the university and beyond in so many different ways. **Faculty** moved all their teaching online in the middle of term and did it with incredible commitment and creativity. Our **students, dons, community advisors and student leaders** have been so supportive in the midst of great strain and we all feel so sorry not to be able to thank them in person for their community spirit. And **our staff** has been just incredible—doing everything possible to help our students, from keeping the buildings working when everyone else is told to stay at home, to offering students an unparalleled level of support and care as they go through these uncharted waters, to assisting at the University and beyond in formulating solutions that will help the institution as a whole weather whatever it is that lies ahead. Because of time constraints, I cannot detail everything but I wanted you to know how this remarkable community pulled together in the face of this unprecedented crisis. The care, concern and selflessness has, quite frankly, been very moving.

Where are we now? Students are currently finishing up their last course requirements and looking ahead anxiously to what summer and the year ahead might hold. Though in person convocations have been cancelled, we are working with the university and our student services folks to ensure that the moment is marked and that we find a very Trinity way to celebrate together when we are able.

We now have approximately 40 students living in residence now and some will remain through the summer. All summer courses are online rather than in person.

Of course you will be wondering what the fall might hold. So are we! We are working with the University—I just came from a two-hour meeting--trying to sort out what might lie ahead for the fall, planning for a number of different scenarios. We hope for a return to some level of in person operations but I don't think anyone expects business as usual. We don't know how much in-person teaching will continue, what constraints physical distancing requirements might impose on classes, residence use or our food operations. It is unclear whether and to what extent in person events will be possible in the fall. So along with everyone else, we are making contingency plans and doing our best in very uncertain circumstances. The most I can say is that we have wonderful people working hard, we are all in it together, and we are as well positioned as any institution to weather the storm. We will keep you posted!!

Where does this leave us? It won't surprise you that we have a number of serious challenges that we are working on right now. For one thing, this will have a very severe budgetary impact. We don't yet know how severe because we are still trying to assess the likely impact but, for example, we experienced a significant loss in the current year because of the very large refund that occurred when students had to move out early. Of course, that was the right decision but it is important to recognize that while our revenue disappeared, most of our costs remained constant. The cancelling of all events also meant lost revenue from things like conferences and weddings. Moreover, we anticipate almost none of the summer business that we normally get from student camps and summer language programs. All of that creates a very large hole in our budget and we are in the process of projecting what that might look like and how to address it. Again, we will keep you posted!

Student Need: Emergency Support

The impact on our students is if anything more severe. Not only has their education been disrupted but the vast majority of them had plans for the summer—jobs, internships, etc. and virtually all of those have been cancelled or delayed. We are doing our best to mount what internships and other opportunities we can for them. We were all very happy to see yesterday that the Federal Government announced an unprecedented level of support for students. As an aside, I must say through all of this how fortunate I feel to live in this country! Despite everything however, there is an incredible increase in financial strain that will hit our neediest students the most. I would just remind you that about half our students already receive financial aid which says much about the background general level of need. Most of them don't come from families who can fill in when things get tough. In addition to having lost the income from summer jobs, many of them have had to cope with unanticipated travel expenses as well as family strain and loss. Our student services staff is fielding an unprecedented number of requests for help from our students. They have been incredibly responsive and we are deploying any funding we have available to help them in this time of crisis and are also trying to find ways to augment emergency bursary funding. I know that a number of people have spontaneously reached out to offer financial support for them. While I realize that this is a time when not everyone is able to do something, if you are able, I would ask you to think about the plight our students are in. I personally plan to make a significant contribution on top of my annual giving and anything at all that you could do to join us would I know make a tremendous difference to the lives of our students.

The Building Project

This probably makes you wonder about our building. Of course, the landscape has changed dramatically in ways that we never could have anticipated.

But this crisis has certainly showed us is how important our new building is. While our current buildings have their charms, we have become all too aware of how vulnerable we are in a health crisis with the general degree of over-crowding—too many shared rooms, overcrowded dining facilities and common spaces, few and small classroom and large shared washrooms, among other things. In short, the importance of the new building is clearer than ever to us now and we are continuing to move it ahead as thoughtfully as possible in the circumstances. At the same time, as you can imagine, we are being very cautious about taking on large obligations at the moment. But what we are doing is moving ahead every single thing we can—approvals processes in the University and City, design details and early planning for construction. While the volatile nature of the market—especially the construction market—means that we are being very careful at this point, we are also doing everything possible to have the project ‘shovel ready’ so that we will be in a position to jump in when the conditions are advantageous.

In closing I want to say thank you—we are more grateful than ever for the support of our Alumni at a point like this. So many of you have reached out in such caring and thoughtful ways to ask what you could do. You and your support are such a big part of the reason that we are weathering this storm as well as we are...from the incredible work of our volunteers through all of this—our board, executives and committees, our indomitable chancellor and so many of you. I know I speak for all of the staff when I say how lucky we feel to be able to count your support. We are able to extend extraordinary support to our students when we need it thanks to you. That includes financial support, advising support and especially important right now—mental health support. All of those things are only possible because of the care this community extends to this wonderful little college. And especially at a time like this, I wanted you to know how incredibly grateful we are.

Trinity News

Academic Continuity

All courses were switched from in-person to an online format in March. I am pleased to report that this transition took place seamlessly, thanks to the dedication of all of our wonderful Program Directors and the Trinity IT staff, who worked with Acting Dean of Arts Nick Everett and our Academic Continuity Team to make it all happen. Unfortunately, the current situation has resulted in cancellation of numerous (31) summer internships and research projects with community partners, including a new course with GTA community youth leaders, and sustainability initiative projects.

Academic Program

One of our new course offerings, TRN 350 Scarcity, Sustainability, and the Future of International Relations, has now been through governance as a required course for our IR program, joining TRN 312 Issues of Sustainability in Ethics Society and Law as a required course for ES&L. Our third sustainability course, TRN 360 Sustainability and Infectious Diseases worldwide, is ready for next year.

The IR program has joined a university-wide initiative, “UofT Global Scholars”, in the creation of a new Certificate in International Affairs, open to all students, including those in the IR program, but includes the specific requirements of foreign language and international experience. This and updates to the IR program have greatly strengthened connections with Economics and Political Science.

A slate of ten new Associates and 6 new Fellows has been nominated by the Academic Appointments Committee and approved by Senate. The Academic Appointments Committee also recommended the

appointment of Hilary Pearson as Senior Research Associate and renewed Jill Sheffrin as Research Associate.

In terms of next year's offerings, we have confirmed 61 courses and 33 instructors, teaching a total of 864 students (a similar number to this year, with a ratio of 1 Instructor per 26 students. New: (CLTA) Professor of Political Science Mark Nieman will be teaching in the IR stream, and we are also very pleased to welcome Massey College Principal Nathalie Des Rosiers who will be teaching in the ES&L program next year.

Finally, our Academic Don program is very strong next year, with excellent people returning and a record number of applicants for the remaining positions to be filled.

Faculty of Divinity

The 2020 Divinity convocation has been postponed due to the Covid-19 pandemic, and the convocation ceremony will be held jointly with the May 2021 convocation. Students who complete their degree requirements on time will still graduate and receive their degrees and parchments. The 2020 honorary degree recipients, Archbishop Mark MacDonald and Archbishop Colin Johnson will be honoured during the 2021 ceremony. In the meantime, we are working on an "in absentia" video.

Students and teaching staff have been gathering twice a week on Zoom for conversation and a brief prayer service. All summer session courses offered by the Faculty of Divinity are being delivered remotely, and teaching staff are receiving technical support and mentoring to assist the adjustment to online modes of course delivery. Spring Clinical Pastoral Education units have been cancelled, but alternatives have been developed to allow students to complete their chaplaincy training once in-person contact becomes possible. Preparations are underway to the Fall semester to ensure that the Divinity programs continue to be delivered effectively – either in person or remotely.

In late December the Toronto School of Theology announced the appointment of Reverend Professor Pamela D. Couture as Director of TST, effective January 1, 2020. Professor Couture is the Jane and Geoffrey Martin Chair in Church and Community at Emmanuel College of Victoria University.

Operations Update

Since mid-March, the College administration has been focused on steps to ensure the health and safety of our faculty, staff, and students while preserving operational continuity and building operations to the extent possible. The COVID-19 pandemic has impacted all areas of College operations and the day-to-day work of virtually every Trinity employee.

With the move to nearly all administrative staff working remotely, many College business processes have been adapted for offsite delivery—supported in large part by Trinity's IT group and wonderful flexibility from staff across the College adapting to performing their work from a distance. Essential onsite functions, including building services, security, residence operations, and some financial processes, have been maintained on a modified basis in a manner consistent with public health directives.

The shortening of the academic year and the associated early departure of students from residence carries significant financial implications for the College, as will substantially lower ancillary revenues for the upcoming summer term. In addition to ancillary operations, the College's budget will be further impacted by the downturn in global markets, which has affected the value of the College's investment portfolio and, in turn, the degree to which investment returns support the operating budget. The Bursar's Office has

been working to quantify the current-year financial impacts, along with revising the 2020-21 budget in light of the pandemic's current and potential trajectory.

Given the current uncertainty of the timeline for easing public health distancing measures, predicting the full impact of the COVID-19 pandemic on College operations is a challenge in the short term. So far, the College has been well served by an approach to responding, planning, and decision-making that is adaptive and addresses a variety of contingencies.

Update on Convocation

Due to COVID-19, the University had to make the decision to cancel in person convocations, but there is a commitment from the University, TST, the Faculty of Arts and Science and the Colleges to provide our graduates with an in-person celebration when it is safe and appropriate to do so. We have already begun to have preliminary discussions at Trinity about what we might do. While we wait for a safe time to celebrate in person, the University will hold a virtual degree conferral ceremony for our Arts and Science graduates in June, and here at Trinity we are planning a similar virtual ceremony for our Divinity students in May. It is too early to make any determinations about September Convocation/Matriculation.

Alumni and Development / Campaign Cabinet

Regular meetings of the Development Committee, Alumni Executive and Divinity Executive are taking place on Zoom with conversations about how to stay connected with alumni in new ways this spring. Excitement about the Living Trinity Campaign and the Lawson Centre for Sustainability is the bright light in these uncertain times, and the staff and volunteers are tracking the progress on the final design of the new building. Additionally, there is great empathy and support for students across the country and at Trinity who are coping with financial hardships due to COVID 19 and we are appealing to alumni to help any way they can.

A huge thank you to all of our donors who have renewed their support in recent weeks: their contributions remind us how strong the Trinity community really is and we appreciate their thoughtfulness and generosity at this time.

Reunion spirit remains high and although in-person events have been cancelled there is great interest to date. Our Alumni Office will continue to work with the Central Alumni Team rolling out new ways to celebrate Reunion 2020, including Zoom parties and support of student bursaries in honour of the late Dean Rowlinson.

Graham Library

I would like to express my thanks to Sylvia Lassam, Rolph-Bell Archivist, who has been serving as Interim Director of the Graham Library since John Papadopoulos' move to Ryerson University Library in February, 2020. The Graham Library is rallying to the challenge of providing essential services to faculty and students while the physical building is closed and the print collection unavailable. Library staff are continuing to offer research and reference help by email, telephone, and video conference. One immediate focus is the Spring/Summer course offerings that involve our Trinity Divinity and Wycliffe faculties and the library has been purchasing e-resources to support those courses. The other major project is to facilitate the Graham Library's part in the transition of all campus libraries from one library support platform to a new and improved product that will result in better service for users and streamlined behind-the-scenes functions.

Student Enrollment

Trinity has now admitted our incoming class for 2020. Our efforts over the next few months will be to engage with our new admits, providing them with information, advising and peer mentorship opportunities to answer their questions, help them connect with staff and current students and orient them to university life.

Provincial Government Framework on Tuition, OSAP and Student Fees

The University has created an emergency grant program to help students address financial shortfalls caused by the current situation. Financial assistance has been provided to assist students with unexpected travel costs, lost income, reduced family support and other unexpected expenses. We at Trinity have also provided support throughout bursary program and will continue to work with the University to provide financial aid as we move into the summer session. The Federal Government's Canada Emergency Response Benefit (CERB) has provided many students with funding for lost income. Improvements to that program continue to be made, in large part thanks to students, including some Trinity students, advocating strongly for those improvements.

Food Services and Events

We continue to focus on local sourcing, fresh and healthy food. This past summer we welcomed Andrea Shields, our new Manager of Catering and Events, who has brought to Trinity a wealth of experience, most recently from RCYC, and whose early priorities have been policy development and streamlining of internal processes as well as developing longer-range external business potential.

Scholarships and Awards

U of T Awards of Excellence – Northrop Frye Award (Staff)

Congratulations to Trinity alum Nina Boric and Shannon Garden-Smith of the Asian Institute, Munk School of Global Affairs & Public Policy. The Asian Institute staff are this year's recipient of the U of T Awards of Excellence – Northrop Frye Award. Nina and Shannon continue to stay connected with the College in their leadership volunteer roles as Chair and Member, respectively, of the Alumni Association of Trinity College.

U of T Student Leadership Awards

We extend our warmest congratulations to 14 Trinity College students on their 2020 U of T Student Leadership Awards. The University of Toronto Student Leadership Awards recognize graduating students for their exemplary contributions and significant impact on U of T and on the university experience of their peers. The University of Toronto Student Leadership Award (UTSLA) continues the Cressy Award legacy. Recipients of this award will join the distinguished community of past Cressy Award recipients in being honoured for their exemplary leadership and service to U of T.

Announcements

Spring Reunion 2020

Spring Reunion, which would have honoured the 05's and the 0's, will not take place this year.

Fall Matriculation – Wednesday, September 9, 2020

The Matriculation Ceremony is still scheduled to be held at the MacMillan Theatre on September 9 at 7:30 p.m.

2020 Trinity College Annual Book Sale

The 45th Annual Friends of the Library Book Sale remains scheduled to take place in Seeley Hall from October 22 to October 26, 2020.



Student Heads of College Report 2019-2020 *Christine Sutcliffe (2T1) & Nicholas Ferreira (2T0)*

Overview

We are happy to be presenting our year-end report to the Corporation after the 2019-2020 academic year. This year as Student Heads, we prioritized hosting events that were reactive to students' needs throughout the term, revitalized common spaces, worked towards increasing the accessibility of events and Headship at Trinity, and established new channels for communication. Although the year came to a quieter close because of the current COVID-19 pandemic, it is uncertain times like these that remind us of the importance of community and how grateful we are to call Trinity home. We would like to thank the College's administration for supporting students as they made the unexpected transition out of residence and onto online delivery of course work in mid-March. We would also like to thank all the front-line staff who kept the day-to-day operations of the College going for those who were unable to move out of residence, and who will keep them going as travel bans continue to bar many international students from being able to return home.

External Governance

Trinity is well known for its engaged student leaders in both internal and external student governance. As Student Heads of College, we participated actively in affairs of the University of Toronto Students' Union (UTSU), St. George Round Table (SGRT), Office of the Vice Provost (OVPS), and the Provostial Undergraduate Student Advisory Group (PUSAG). Trinity students held many positions within the UTSU and SGRT, including: Chair of the SGRT (Armin Safavi 2T1), Secretary of the SGRT (Alykhan Jetha, 2T2), Trinity Director of the UTSU (Arunoshi Singh, 2T0 and David Ingalls, 2T2), Director for Humanities of the UTSU (Keenan Krause, 2T1), and Director for Sciences of the UTSU (Mike Morris, 2T0). We are also happy to report that the college has elected a Trinity Director of the UTSU for next year (Fiona Reuter), and that the UTSU's next Vice-President of Equity (Alexandra McLean) is also a student at Trinity. Together, we worked to increase the accessibility of external governance to Members of College. At each Trinity College Meeting, a Student Heads of College report was delivered addressing important updates from recent external governance meetings. These reports were also published online to increase reach. New this year, we introduced governance infographics that were distributed periodically to all Members of College via email and social media.

An interest in the improved accessibility of student governance directed many of our SGRT meetings. The SGRT is a meeting place for the presidents of each College and Faculty's student society. We were leaders in reworking the SGRT constitution and turn-over policies, in an effort to improve continuity when new leaders enter their role. Additionally, we ensured Trinity students' voices were heard at monthly meetings with the central University of Toronto administration. Through the SGRT, Trinity students were also responsible for a considerable amount of advocacy and co-operation between different student societies on campus. For instance, there was a coordinated attempt to increase the rates of student input during the consultation periods for both the Mental Health Task Force and Sexual Violence Policy. This was done by means of a social media campaign, and the hosting of student-led consultation sessions across all colleges on campus.

Trinity College Meeting Projects & Finances

We are happy to report consistent attendance from all years, international and domestic students, and resident and commuting students at Trinity College Meetings (TCM). In response to the COVID-19 pandemic, the final two TCMs were held remotely over Zoom and the final TCM of the year had over 100 students in (virtual) attendance. We are very grateful for the leadership of this year's TCM executive, TCM Chair Emily Chu (2T0), TCM Treasurer Anjali Gandhi (2T1), and TCM Secretary Sterling Mancuso (2T1).

This year, the TCM continued to address the accessibility of events and student leadership positions and the distribution of student finances, among other topics. In September, an Accessibility Policy was adopted by the TCM concerning student events and spaces on campus. The hope is that this policy will guide the TCM to make its events both physically and socially as accessible as possible. Additionally, a new honoraria was passed for Student Heads and sponsored by the Office of the Dean of Students to increase financial accessibility of the role. Later in the year, the Head of College roles and responsibilities were adjusted to allow Heads of College to live off-residence and the motion was spearheaded by Heads of Non-Resident Affairs Sophia DiNicolo (2T1) and Foti Vito (2T1). We are happy to report these positive changes to College life.

This year, a new levy was established for the Trinity College Outdoors Society (led by Ryan Marten, 2T1 and Mirielle Korting, 2T2) in recognition of the club's positive contribution to student life. The levy is valued at \$2 and will support the group's frequent and engaging outdoors programming. A major Student Capital Campaign Committee (SCCC) project was implemented, as well. The Trinity College Support for Students Affected by Sexual Violence fund was established to support Trinity students and uses SCCC funds (led by Arwyn Workman-Youmans, 2T0). The fund consists of \$30,000 to help students access counselling.

The 2019-2020 academic year was the first in which students had the ability to opt-out of student fees, as a result of the Provincial Government's Student Choice Initiative. While the Student Choice Initiative was suspended in the winter semester, the fall semester saw a number

of students opt-out of student life fees. However, as the result of a healthy TCM surplus, student life continued largely unimpeded. The Student Heads team held many events throughout the year -- highlights include a Heads' Pub with over 350 students in attendance, Heads Thanksgiving, Deck the Heads (a holiday event), and governance mixers. We are also happy to report that the annual Saints' and Conversat Balls were widely attended and were a great success. We would like to thank the Saints Co-Chairs (Carley Moore (2T2), Lucy Cunningham (2T2), and Sam Parker (2T2)), the Conversat Co-Chairs (Ernest Leung (2T0) and Calista Sherriff (2T1)), and their executives for organizing these fantastic events. Further, we would like to thank the Orientation Week Executive (led by Dante Wong (2T1) and Anjali Gandhi (2T1)) for giving the class of 2T3 a very warm welcome to Trinity.

Student Services

Trinity's strong student leaders are supported closely by the work of the Student Services team. We have very much enjoyed working with the Office of the Dean of Students and the Registrar's Office throughout the year. In addition to weekly meetings with the Student Services team, we collaborated with the new Community Advisors. This year, Trinity hired 8 students to lead the residence communities throughout the College's buildings. We enjoyed working with the Community Advisors (Daniel Abd Assamad; Lisa Alers-Hankey, 2T1; Shardul Bansal, 2T1; Rachel Berger-Viflanzoff, 2T1; Bill Li, 2T1; Aysha Nebil Mohammed, 2T0; Atheeya Sandhu, 2T0; and Sebastian Warma, 2T1). We look forward to seeing the future direction of the position as it continues to develop in response to students' needs.

An important conversation throughout the year was the new Trinity building project, the Lawson Center for Sustainability. We were happy to participate in several presentations, focus groups, surveys, and meetings about the new building and heard great feedback from the student body. The entire College community is looking forward to increased community spaces, new residence spaces, and the possibility for impact with the building's sustainability goals.

This year, the Office of the Dean of Students and Registrar's Office relocated into a new Student Services Centre, located in the main wing of Trinity College. This brought both teams together to one location and helped students to better navigate the resources available at the College. We appreciate the Student Services team's support of the Student Heads with the implementation of a new honoraria that amounts to \$1000 each semester. This will certainly improve the accessibility of the Student Heads position and recognizes the tireless efforts of student leaders.

Looking Forward

We deeply enjoyed being a part of the fabric of the Trinity community this year. Thank you to the students, administration, staff, and alumni who supported the College this year. We wish the best to next year's Student Heads of College, Carley Moore (2T2) and David Ingalls (2T2), who bring positivity, innovation and commitment to College life.

Met' Agona,

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Student Heads of Arts Report 2019-2020 ***Kiya Amos-Flom (2T1) & Ryan Marten (2T1)***

Overview

In this time of great upheaval, we as Heads of Arts find it prudent to both acknowledge the fantastic efforts made to improve the student experience this past year and the present tentative hopes for the future. In the 2019-2020 school year, the administration, broader community members, and especially students took the prerogative to truly engage with and improve student life. We hope that by recounting the passion and enthusiasm of student initiatives in this past year, we are able to bring a sense of pride for the tenacity and creativity that our members of college still contribute even as we remain far apart. It was our pleasure to serve as Heads and we sincerely thank every single person who made this year fantastic (many of whom we are about to name in our events section)!

Student Events

The class of 2T4 entered into the college with the fanfare and excitement one might often find in a music festival, almost entirely due to our incredible Orientation Week proposal: TrinFest. Led by Anjali Gandhi (2T1) and Danté Wong (2T1), the week was highly regarded by our incoming first years and upper year executives alike. Quickly following this, the Heads team was able to host an off-campus Heads' Pub that drew hundreds of Trinity students as our formal welcome to the community. Heads of NRAC Sophia DiNicolo (2T1) and Foti Vito (2T1) then celebrated our commuters with NRAC Halloween, featuring a costume contest and dance-off in the Buttery.

Our Saints team this year was led by Carley Moore (2T2) and Lucy Cunningham (2T2), who took us on a romantic trip to Italy—by way of the Atrium at Ricarda's in downtown Toronto. Through "Sunset in the Trinyard," our members of college were able to support Sistering, an incredible women's shelter whose programs include a low-barrier 24/7 drop-in, housing and case support, harm reduction, peer outreach, and other services. Back at the college, the Heads hosted both our wildly popular Heads' Thanksgiving dinner and our holiday Deck the Heads event to keep up the atmosphere around the end of term. The corresponding Thanksgiving and Christmas high tables were highly attended and filled with good cheer—along with noticeably excellent food in Strachan.

In February, our Conversat co-chairs Calista Sherriff (2T1) and Ernest Leung (2To) took us out of this world with the 137th Conversazione: Trinterstellar. Hosted at the Design Exchange, Trinity danced

the night away following a week of delights that one might say took us to the moon and back. We are sincerely thankful to both the Saints and Conversat teams for allowing Trinity to celebrate in a formal manner together, as several other colleges were not able to have their formal balls later in the year due to restrictions on large gatherings.

While many of our planned student events for second term were unable to proceed, we would like to extend a sincere thank you to every student organization who did what they could to continue the events and traditions that make our college so unique. While you may not have gotten a true Quad Party, we hope that you celebrate your year from the safety of your homes with your home at Trinity in mind.

Student Communications

Our array of student communications improved by leaps and bounds this year. On social media, we advertised events from the Heads Team and other student groups on Twitter (@TrinHeads), Instagram (@trinitycollegeheads), and our Facebook page (@TrinHeads). In accordance with the new TCM Accessibility Policy, events were advertised at least three days in advance across platforms. Perhaps the most improvement in outreach was observed in our student event newsletter, Trin This Week, when we were able to access the listserv of all Trinity student emails and improved our readership from mere dozens to thousands of students.

A new student website was also unveiled this year, which can be found at trinstudents.com. It featured new concepts of student branding logos, as well as streamlined access to important documents. One of such documents was our 50th edition of the TrinLife Handbook, which featured collaborations across student life, most notably with our archivist, Sylvia. The Handbook was presented with the help of the 2019 Orientation team, and was present on their website (trinityorientation.ca) as well.

Student Spaces

Several capital projects involving student spaces saw fruition this year in accordance with money allocated through the TCM's Student Capital Campaigns Committee (SCCC). The first, proposed by Head of Arts Ryan Marten (2T1) and Sebastian Warma (2T1), saw the \$20,000 renovation of the Trinity Gym. Across the way at the St. Hilda's building, Lauryn Sherwood (2T2), Patrice Calancie (2T2), and Shannon Bardin (2T2) oversaw the refurbishment of the Sub-Main Common Room, which was also allocated \$20,000.

Looking Forward

To be candid, this has not been the year we expected, yet we are undeniably proud of what we have accomplished. To all members of college: we hope you feel we served you well, and thank you for such a great experience. Our hopes for next year remain undiminished and bright. We wish the best of luck and our most heartfelt welcome to the incoming Heads of Arts for 2020-2021, Angie Luo (2T2) and Shashwat Aggarwal (2T2).

Met' Agona,

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Ryan Marten	ryan.marten@mail.utoronto.ca

HEADS OF NON-RESIDENT AFFAIRS REPORT

Sophia DiNicolo (2T1) and Foti Vito (2T1)

Overview

This has been a groundbreaking year for the non-resident community at Trinity! Building on the work of our predecessors, Phoebe Rogerson (1T9) and Tyler Rogers (1T9), the non-resident community truly came alive this year in a way that has not been seen in recent memory. Through frequent and regularly scheduled programming and events, we worked towards fostering a greater sense of community at the College. Advocacy and empowerment were priorities of ours as we strived to increase non-resident engagement and accessibility in student life and student governance. Although this year was cut short due to the COVID-19 pandemic, the non-resident community has been strengthened this year, and is now more connected than ever.

Strategic Planning

Over the summer, the Non-Resident Affairs Committee (NRAC) joined together for executive bonding and made plans for the year ahead. The strength of the NRAC executive this year was their dedication and enthusiasm, and we sought to capitalize on this strength through regular meetings and revitalizing the role of the non-resident Year Heads. The committee successfully collaborated on several events and initiatives, and also served in an advisory capacity on various non-resident issues.

In preparation for the year ahead, we were also both certified with Mental Health First Aid Training thanks to a Student Capital Campaigns Committee (SCCC) proposal by Keenan Krause (2T1) and Sophia DiNicolo, which allowed us to better support students during our term.

Orientation Week

Orientation Week is the most important week of the year for non-resident engagement and retention. In order to give non-resident students an early start to their week, the NRAC hosted a commuter meet-up at the Art Gallery of Ontario on the Saturday before Orientation Week began. This allowed incoming students to get to know one another and members of the NRAC over art and a pizza lunch in a more casual setting.

During Orientation Week, we collaborated closely with the Commuter Coordinator Leyla Verdier (2T1) and saw an incredible amount of non-resident participation, including a large number of non-resident students who roomed with a resident student throughout the week thanks to the commuter pairing program. Our 'Meet the Heads' event in the NRAC Common Room and information session in Melinda Seaman Hall both had a full house of students, giving the class of 2T3 a great start to their year.

Non-Resident Space

As the NRAC common room was relocated from the Larkin Building to the corner of Melinda Seaman Hall last year, we completely refurbished the space before the year began. Our common room is one of the most popular student spaces at Trinity and witnessed an increased usage this past year. Students frequently drop by to hang out, and the various clubs at Trinity have hosted an event in the NRAC common room nearly every week. In addition, we restocked the space

with free printing services, new board games, health products, and snacks for commuters to grab and go. These additions proved extremely valuable to commuter students throughout the year.

As access to space is a commonly cited barrier to non-resident participation, both in terms of physical access to buildings through T-keys as well as social barriers, the NRAC is very excited about the new building. The new building provides the critical opportunity to strengthen bonds between resident and non-resident students through shared spaces and community programming. We welcome the steps taken to consult and include non-resident students in the planning process and strongly encourage their continual consultation throughout the process.

NRAC Events and Initiatives

We hit the ground running early in our term with the Quad BBQ, Spring Orientation for the class of 2T3, and strategic planning throughout the summer. In total, we hosted over 35 events throughout the year. These included many “goes-to” events in order to provide students with the opportunity to explore Toronto and appreciate what the city has to offer, including trips to the Canadian Opera Company, The Second City Comedy Club, Downey’s Farm Pumpkin Fest, recurring 5-Buck-Lunch at Hart House, skating at The Bentway, and Chatime.

In order to improve non-resident participation in student government, we hosted an “NRAC Dinner” prior to every meeting of the Trinity College Meeting (TCM). These events provided commuter students staying late on campus with a free meal, and regularly had high attendance and enthusiasm by non-resident and resident students alike. Further promoting participation in student government, we hosted an elections mixer with the NRAC, a fireside chat with the Female Heads, Student Heads forums, and we created a primer outlining all of non-resident student government positions at Trinity to help answer student questions leading up to Spring elections.

In order to build community, we hosted various casual events that commuter students could drop-in between or after classes, including mental health and wellness events, movie nights, donut decorating, Christmas tree decorating, and a widely popular naming contest and celebration for the new stuffed elephant, Presto, that resides in the NRAC common room. We also brought back the traditional NRAC Halloween event in the Buttery, which saw over 125 students in attendance and featured a costume contest along with a pumpkin decorating contest between the NRAC and residence houses at Trinity (congratulations to Seager House for winning with their Trinity crest designed pumpkin)!

During the second week of January, we hosted an NRAC Appreciation Week in order to maintain commuter engagement and participation following the Fall semester. This jam-packed week of events featured a larger pre-TCM dinner, a trip to the Royal Ontario Museum, Zumba lessons, an NRAC High Table, skating at Varsity Stadium, and a trip to the Toronto Lights Festival at the Distillery District. In addition, we hosted the first ever Non-Resident Affairs Caucus, a town hall style event which consulted students on ways to increase non-resident student engagement and accessibility at Trinity. We summarized feedback from the Caucus into a summary of themes to inform our direction for the semester, as well as future community building initiatives.

Following the closure of campus due to COVID-19, we continued to host events online in order to keep the Trinity community connected, and these included juggling lessons and dance lessons. Some of our end of year events were unfortunately cancelled, including an “Exam Jam” study session, as well as our collaboration with student leaders from across the university campus to host the annual U of T Commuter Appreciation Week. Nonetheless, the NRAC is very proud of all the events we were able to host this year, which provided an invaluable sense of community to all Trinity students alike.

Student Government, Commuter Representation, and Feedback

As Heads of Non-Resident Affairs, we ensured that the NRAC executive met monthly to promote active participation and engagement with the non-resident community. One of our priorities this year was increasing communication to non-resident students, which we were able to do through new NRAC social media pages, as well as access to the student listserv. Through regular surveys, the Non-Resident Affairs Caucus, and the annual Equity Committee Town Hall, we gained excellent feedback and ensured commuter student voices were actively heard and empowered. Our office hours have been widely attended throughout the year and often included engaging programming, such as balloon animal tutorials and delicious cupcakes.

We advocated for non-resident students throughout the year at a variety of student government bodies, most notably the TCM. Our historic motion during the TCM on 13 January 2020 had over 140 students in attendance, where we motioned to allow students the choice to live on or off residence during their term as Head of College. Allowing non-resident students to hold the position of Head of College alleviates major financial and social barriers associated with the role, and also increases commuter representation and advocacy efforts. This motion successfully passed with 84 students in favour, 56 against, and 2 abstaining. At a later TCM, we motioned to implement a 10 person commuter quorum for all meetings of the TCM to ensure non-resident engagement and democratic accountability, but this motion was unfortunately voted down. Non-resident students continue to play an essential role in student governance and their active engagement is integral to well-informed decision-making at the College.

Conclusion

This year marked notable growth for the non-resident community as the NRAC worked diligently on a variety of initiatives and events. While we are happy with the advances made in accessibility and community building, we recognize that there is always room for improvement. Non-resident students currently make up 75% of the Trinity student population, and it is vital to ensure their engagement in student life at Trinity. Exciting plans to build on this year’s successes are already underway by Cindy Lui (2T2) and Cory Benson (2T2), the incoming Heads of Non-Resident Affairs. We are confident that the non-resident community will continue to do well under their leadership.

Respectfully submitted,
Sophia DiNicolo (2T1) and Foti Vito (2T1)
Heads of Non-Resident Affairs, 2019-2020

Report

Chancellor Graham, Provost Moran, and Members of the Corporation, I am pleased to present a report highlighting the activities of the Board of Trustees since the last meeting. The Board has held five meetings to deal with a variety of concerns to the College and receive reports from College Officers and standing committees, which carry out the work of the Board. An extra meeting is being planned in order to address the continued fall-out of the COVID-19 pandemic and the College's response.

The Development Committee has kept the Board abreast of the College's fundraising efforts throughout the year. As of the most recent report, the Committee reported that the College had achieved 119% of its annual fundraising goal. The Committee has also keeps the Board informed about ongoing alumni events. At this point, all in-person events, including Spring Reunion, have been cancelled. However, honoured year representatives have been challenged to find ways to connect remotely with their graduating year.

The Finance & Audit Committee has provided the Board with updates on the College's spending throughout the year compared with the operating and capital budgets. Upon the Committee's recommendation, the Board decided that all undesignated bequests to the College until the end of the *Living Trinity* campaign should be allocated to the construction of the new building. The Board also, on the Committee's recommendation, approved a 5.5% increase in the room and board rates for the 2020-2021 academic year. The Committee plans to meet in the coming weeks to address the economic impact of COVID-19 on Trinity's finances and budgeting process.

The Committee on Investments continues to monitor the College's endowment fund and the work of its newly-engaged investment manager, Fiera. Between March 2019 and January 2020, the College's endowment showed good growth commensurate with the market and Fiera was able to demonstrate that they had more than earned their fee. However, as everyone knows, the market circumstances have certainly changed since January. The chair of the Investment Committee has kept the Committee updated on the state of the Colleges investments and will continue to work with the manager and keep the Board informed on the state of Trinity's investments.

The Board has received regular updates from the Executive Director of Development and Alumni Affairs on the status of the *Living Trinity* campaign and activities of the campaign cabinet. As of the most recent report, the campaign has raised just under 50% in gifts and pledges on its total campaign goal.

The Board has closely monitored and received regular updates from the Building Project Steering Committee on the status and progress of the construction project. This includes reviewing architect renderings and design aspects of the building, approving spending and financing for the project,

approving the selection of a construction manager, and receiving reports as to how the building application is progressing through university and municipal governance. The Board is pleased to report that the new building will qualify for the highest sustainable building standards from several different organizations. The Board also approved the name for the new residence and academic building, the Lawson Centre for Sustainability, and the name of its west residence wing, Whiteside House, both in recognition of generous Trinity benefactors. It should be noted that the Board has representation on all of the relevant Building-related committees, including construction, financing and legal.

At each meeting, the Provost provides the Board with a status update on the goings-on at Trinity and the University more broadly. At the most recent meeting, held via Zoom, the Provost and the other College Officers gave detailed accounts as to how Trinity was responding to the COVID-19 pandemic in myriad ways. The Board expressed its appreciation to the Provost and her team for their high degree of professionalism and tenacity in ensuring that Trinity College continues to function to the fullest extent possible.

This concludes my report on the activities of the Board. However, I have two recommendations for the Corporation to consider:

Christopher Hogendoorn's term as Interim Secretary of the Corporation is set to expire on June 30, 2020. I would like to move **that** his term as Secretary be extended to January 31, 2021.

At the spring 2019 meeting of the Corporation, Chancellor Graham's term was extended for one year, to April 30, 2020. In view of the current situation and the need for continuity, and the difficulty of completing a search, we solicited the Chairs of the constituent bodies of the Corporation (Board of Trustees, Senate, Alumni Association Executive, Divinity Associates, and the St. Hilda's Board of Trustees) to determine if they would support a further extension to Chancellor Graham's term by two years. All were in unanimous agreement. Chancellor Graham has very graciously agreed to this extension.

Therefore, I would like to move **that** Chancellor Graham's term be extended until April 30, 2022.

Report

The Committee convened twice to consider the membership of the Board, Senate, and Corporation. The Committee is asking the Corporation to endorse this report and thereby elect or renew the members to the indicated positions.

Members of Corporation

To serve a four-year term, beginning July 1, 2020.

- Susan Ainley
- Patrick Andison
- Robert Bettson
- John Birch
- Jake Brockman
- Michael Chong
- Kathleen Girvin
- Alastair Grant
- Susan Houston
- Evan Howard
- Brian Lawson
- Joannah Lawson
- Christopher Matthews
- Joan Northey
- Wesley Scott
- Suzanne Spragge
- Faran Umar-Khitab

Honorary Members of Corporation

- Thomas Rahilly

Corporation Members of the Board of Trustees

To serve a three-year term, beginning July 1, 2020.

- Mostafa Vaez-Zadeh Asadi

Corporation Members of the Senate

To serve a three-year term, beginning July 1, 2020.

- The Rev. Canon David Harrison

Officers of the Corporation

To serve a one-year term, beginning July 1, 2020.

- Public Orator: Prof. Nicholas Everett
- Esquires Bedell: George & Martha Butterfield

Report

Chancellor Graham, Provost Moran, and Members of Corporation, I am pleased to present a report highlighting the activities of the Senate since the spring of 2019. The Senate has held four meetings to deal with a variety of concerns affecting the academic and student life of the College. It has also received regular reports from College Officers and standing committees of their activities, including the work being done in preparation for the construction of the new building at Trinity.

The Arts & Science Committee brought to the Senate for approval several new courses which will enhance existing programs at the College. Three of these courses are part of Trinity's Integrated Sustainability Initiative, and will bring sustainable thinking into the International Relations, Ethics, Society & Law, and Immunology programs. The Immunology program is also expanding its course offerings with the Senate approving courses entitled "Immunology in the News", "Discoveries in Immunology", and "Scientific Methods and Research in Immunology". In addition, the Committee recommended minor modifications to the International Relations program due to course changes made in the Economics and Political Science departments, and the creation of a Certificate in International Affairs which will be part of the U of T Global Scholars program.

Under the careful stewardship of the Acting Dean of Arts, Nicholas Everett, the Academic Appointments Committee began a comprehensive review of the College's policies on Fellows and Associates. At the February meeting, the Senate approved the Committee's updating of the Associates policy. The Fellows policy update will be completed next year.

The Senate received regular reports from the Community Affairs Committee which was occupied reviewing the implementation of the Trinity College Community Standard which came into force last year. The Senate is grateful for the diligent work of the Committee's Chair, Meredith Meads.

The Nominations Committee continued to exercise its oversight of the election of Fellows to the Senate. At the March meeting the Senate confirmed the slate presented by the Committee of individuals to serve on the Senate in the coming year, and of the names of the proposed Chair and Vice-Chair of the Senate, Professor Hilary Cunningham Sharper and Alex Smith.

The Senate received regular reports from College Officers at each of its meetings including reports from the Provost, the Dean of Arts, the Dean of Divinity, the Dean of Students, the Registrar, the Chaplain, the College Librarian, the Bursar and the Executive Director of Development & Alumni Affairs. At its most recent meeting held via the Microsoft Teams videoconferencing platform, senior staff provided the Senate with an update on how the Covid-19 pandemic has affected the operations of the College. College staff have done an exceptional job in ensuring the continuity of academic programming, access to research material, and the provision of student services all via remote

delivery. They have also worked with students facing various challenges as they had to return home early because of the pandemic.

This concludes my report on the activities of the Senate.



**REPORT OF THE COMMITTEE ON HONORARY DEGREES & HONORARY
FELLOWS
TO THE SPRING MEETING OF CORPORATION
APRIL 23, 2020**

On behalf of the Committee on Honorary Degrees and Honorary Fellows I recommend THAT a grace be offered to Convocation for the conferring of the following degrees at Fall Matriculation and Convocation, Wednesday, September 9, 2020:

DOCTOR OF SACRED LETTERS

(*honoris causa*) upon **Brian Lawson and Joannah Lawson**, in recognition of their outstanding volunteerism and their exemplary leadership on the critically important issues of our day. They are passionate champions of the interconnected issues of human health and environmental sustainability. In addition to creating the Lawson Centre for Child Nutrition at the Faculty of Medicine, their visionary support led to the launch of Trinity College's innovative Integrated Sustainability Initiative which incorporates sustainability into academic programs and co-curricular activities and supports the College's exceptional new building which will be called the Lawson Centre for Sustainability in recognition of their inspirational leadership.

Respectfully submitted,

A handwritten signature in blue ink, reading "WCGraham".

William C. Graham, Chancellor, Trinity College
Committee on Honorary Degrees & Honorary Fellows

A handwritten signature in blue ink, reading "Mayo Moran".

Mayo Moran, Provost and Vice-Chancellor, Trinity College
Committee on Honorary Degrees & Honorary Fellows